

ANNUAL

REPORT

20
22

INVESTING IN OUR COMMUNITIES!



kouga wind farm
COMMUNITY DEVELOPMENT TRUST

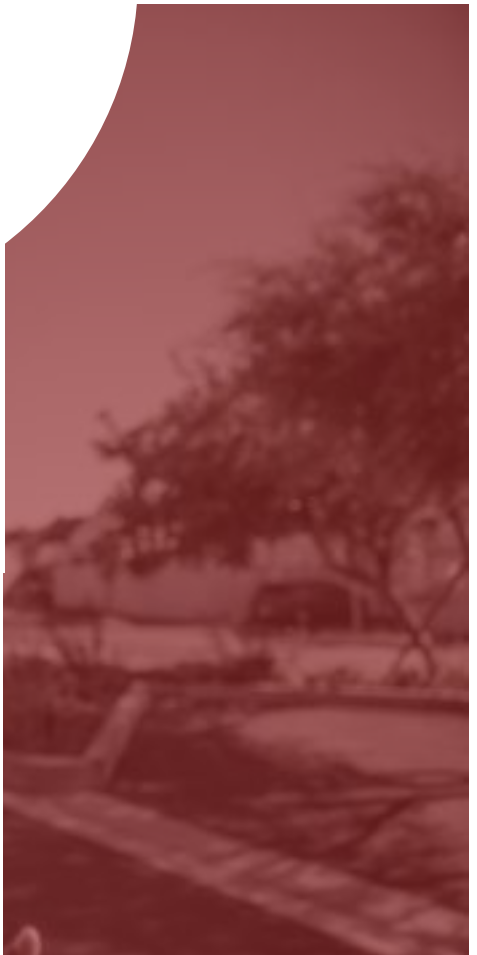


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The graphic features a large, stylized letter 'A' shape. The top-right and bottom-right corners of the 'A' are filled with a solid dark red color. The rest of the 'A' is a semi-transparent dark red overlay. Inside the left side of the 'A', there is a circular inset containing a photograph of a young child in profile, wearing a white shirt and a dark tie. The background of the entire graphic is white.

SECTION

A



Introduction

We're investing in our communities!


The Kouga Wind Farm Community Development Trust was founded by the investors of Kouga Wind Farm, a renewable energy project based in Oysterbay, as a part of the latter's commitment to community development in its beneficiary communities.

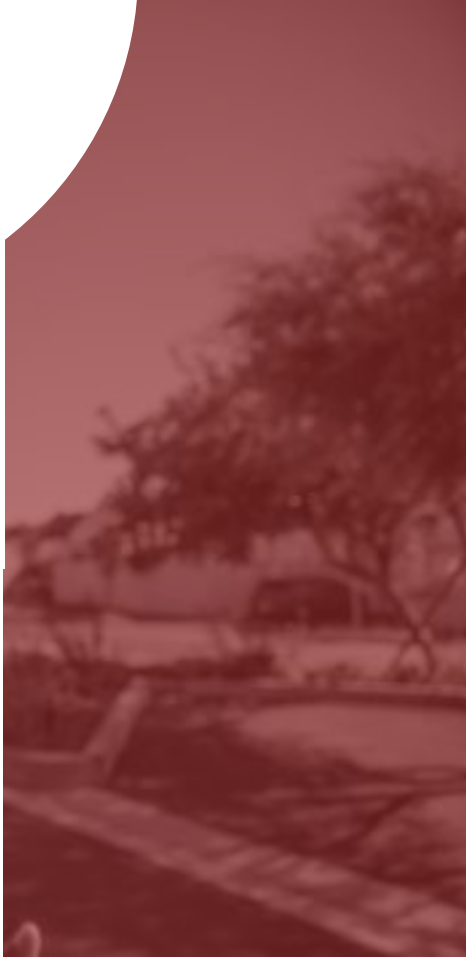
The Trust partners with communities and community development organisations to enable socioeconomic development in its beneficiary communities. We seek to leverage community funds for the greater upliftment of community members.

Contact Details

-  041) 205 0949
-  info@bidc.org.za
-  www.kwftrust.co.za

Physical Address

-  323 Mjekula Street, KwaNomzamo, Humansdorp, 6300



Chairperson's Report



**DR. MOTLALEPULE
NATHANE-TAULELA**

KWFCDT CHAIRPERSON

KWFCDT geared to enable greater development!

The Kouga Windfarm Community Development Trust (KWFCDT) is honoured to present this inaugural report on the activities of the Trust for the 2021/22 financial period. As the Chairperson, I am honoured to reflect on the progress made in this reporting period on behalf of the Board of Trustees.

This being the first annual report, we have first given an overview of key developments since the Trust became operational in 2017 with the start of regular meetings of trustees and implementation of first projects.

Secondly, we have outlined some of the highlights of the projects implemented in the 2021-2022 financial year; and lastly, we give an overview of some of the initiatives that are scheduled for implementation in the 2022/23 financial year. The Trust also took a strategic decision to appoint a General Manager who will provide the much-needed day to day leadership of the Trust.

Background of the Trust

The Trust is a creation of Kouga Wind Farm (KWF), the project company, and the Industrial Development Corporation (IDC), among others, as one of the obligations under the IPP Procurement Programme. The key object of the Trust is to be the conduit for the Beneficiaries that accepts dividends and makes permitted investments into local community development programmes, among other things.

As a result of the existence of the trust, the communities of Oysterbay, Sea Vista, kwaNomzamo and Kruisfontein, own 26% of KWF and benefit from corresponding dividends for the lifespan of the project through funding enabled by the IDC. Trustees representing KWF, the IDC and the community have been appointed to the KWFCDT, along with independent trustees to ensure proper oversight on the property of the Trust.

Key priorities

KWFCDT focusses on the following developmental priorities in the four communities:

- Improving education and development
- Welfare and Humanitarian initiatives
- Sports, art and culture development
- Enterprise development

- Healthcare interventions
- Conservation, environment and animal welfare and
- Land and housing developments.

The trust has had several investments in the areas of education, sustainable livelihoods and humanitarian support. By June 2022, a R20 million worth project to upgrade early childhood development facilities across the four communities was in its second year of implementation. This was in addition to funds spent on initiatives like a Need 3 matric finishing school and access to drivers' licenses to boost the employment chances of community members. Moreover, the trust spent over R2 million in a project to improve the pedestrian pathway linking Sea Vista and the economic hub of St Francis Bay. This has contributed to the safety of community members in general and particularly women working afterhours.

Our presence had also been felt during the pandemic, as we mobilized the group of rainmakers initiated by KWF as part of its legacy projects, to provide much needed personal protective equipment in schools and provided much needed food to deserving families during the lockdowns when many people were at home with no source of income, all to the tune of R1,3 million.

The trust has approved a five-year community development plan (2021-2025) and implementation plan which was derived from multisectoral action groups representing the four communities. The plan entails upgrades of dilapidated community facilities, investments into strategic community development initiatives and what we call game-changing projects. The projects amount to 294 million budgeted to be spend by the end of 2025. A number of these projects are currently at an advanced planning stage for implementation.

Highlights from the 2021/22 financial year.

In the period under review, the trust started implementing an afterschool programme for six primary schools which will equip learners with science, technology, engineering, and mathematics (STEM) skills. The programme includes coding and robotics classes for learners from Grades One to Seven. The infrastructure roll out for these was 95% complete at the time of writing this report and the coding and robotics training had been done.

Investment of R7 million into community broadband infrastructure to connect the four communities of Kruisfontein, Sea Vista, Oyster Bay, and KwaNomzamo had reached 75% completion rate at the time of writing this report, poised to provide much needed connection to these marginalized communities.

To date, altogether seven Day Care Centres had received infrastructure upgrades and the owners of these facilities had received much needed skills training, along with their key staff. This meant that R10 million was paid from the R20 million ECD budget mentioned above. In a country in which ECD has

been regarded as a key pillar to remedy the poor educational outcomes from basic education as stated in the Vision 2030, this investment serves a very important purpose.

The trust signed off on a variety of programmes in line with its seven pillars as derived from the trust deed, the community development plan, and public sector priorities. These include training and skills development, welfare and humanitarian relief, sports, arts, and culture projects, among other pillars.

Priorities for the year ahead

We are thrilled to have settled the loan that the IDC availed on behalf of the community to acquire the 26% stake in KWF. This means the trust's revenue

targets of between R40 million to R50 million a year will likely be achieved, availing much needed funds for community development.

Although we are undertaking a process of strategy review using the theory of change approach in the 2022/23 financial year, we remain committed to the publicly developed CDP and Implementation Plan. To this end, design and costing work is well underway for the upgrades of dilapidated buildings for the construction of multipurpose centres in the four communities in the ensuing financial year. The necessary lease agreements between the municipality and our Trust administrator, Bophelo Impilo Development Centre are at an advanced stage and the buildings will be available for development in the 2022/23 reporting period.

Our governance mandate

As trustees of the KWFCDT, we remain committed to fulfilling both the roles of being enablers of community development and good stewards of the trust capital equally. Although our trust administrator has played the role of being the operational arm of the Trust decisions continue to be made by trustees in their quarterly meetings. Control measures have been put in place including annual budgets that are reviewed quarterly, and a comprehensive risk management log is maintained.

Additional measures include the strategic decision by the Trustees to appoint an experienced General Manager to play an oversight role on the day-to-day operations of the Trust. The Trust is pleased to announce that Mr. Prince Mpumelelo Matonsi assumed this role effective 1st August 2022. Matonsi brings a wealth of knowledge and experience in strategy and systems development, project management and stakeholder engagement. The Trustees wish Matonsi all the best in this challenging role.

We express our greatest gratitude to our stakeholders and partners who continue to enable what we do so that we may achieve the Trust object of enabling greater community development in the four communities.

Thank you!

Dr Motlalepule Nathane-Taulela

Our Board of Trustees

The trustees of Kouga Wind Farm are made up of trustees representing the Industrial Development Corporation (IDC), two trustees representing Kouga Wind farm, three independent trustees (currently with community development, investment, legal services, and academic backgrounds) and one trustee representing the community.

Chairperson



Dr. Motlalepule Tlale Nathane

Motlalepule Nathane (PhD) is a qualified social worker and Lecturer in the department of Social Work at the University of the Witwatersrand, Johannesburg.

She has over 15 years of lecturing experience and has a special interest in research. She also has extensive experience in the field of child protection in South Africa. As a social worker she developed a community based education intervention on child protection in informal settlements in the province of Gauteng, South Africa.

Community Trustee



Thabisa Ncama

Thabisa is the Independent Trustee in the KWFCDT board. She works as an Administrator at a school in KwaNomzamo, Humansdorp.

“I am passionate about community development and about the upliftment of the poor,” she says.

Her appointment came after BIDC ran a lengthy voter education process leading up to her election as a trustee. She showed leadership qualities and a passion for community development.

Company Trustee



Marisa Bester

Marisa is an experienced investment specialist skilled in Financial Structuring, Corporate Finance, and Private Equity, particularly in the Infrastructure sector, including Renewable Energy. She was involved in the energy sector during the mid-2000s. After a few years of exploring other sectors, she returned just in time for the first round of the IPPs in 2012 and has never regretted this decision.

"It is especially motivating to know that the impact of these renewable energy projects is spread across the country in new communities, since these plants are situated in areas which did not traditionally participate in energy generation," she says.

Independent Trustee



Matodzi Ratshimbilani

Matodzi is an experienced Corporate Commercial Law Attorney who has practised law for over 25 years focusing on Corporate Commercial Law, Public Law, Company Law and Corporate Governance in general and with specific focus on State Owned Companies.

He founded and was the managing partner of MNMR Attorneys before joining one of South Africa's largest law firms as a director in the corporate commercial team with a specific focus on mining related mergers and acquisitions.

He later left to co-establish TGR Attorneys. He currently heads up the Corporate Commercial department and is a member of the Management Committee.

Independent Trustee



Masechaba Malibu

Masechaba is a sustainable development professional who strongly believes in value creation, where success at a personal and business level, is linked to social progress.

She is the Co-founder and Director at Forethought Africa, a social impact advisory and management services company. At Forethought Africa, she she leads engagements in the areas of Sustainability and Social investment Strategy and Impact Management.

She is recognised in the renewable energy industry as one of the leading minds in Economic Development.

Welcoming our General Manager



Welcome!

Prince Mpumelelo Matonsi
- Trust General Manager -

We are excited to welcome Mr. Prince Mpumelelo Matonsi! He has a stellar track record in managing operations for both non-profit and private sector businesses. Mr. Matonsi brings on board his impressive skills in stakeholder engagement and management, as well as creating and fostering strong collaboration initiatives. These will be very useful as he drives the programmes and impact of the Trust.

Prior to joining us, Mr. Matonsi was serving as the Chief Operations Officer for the Nelson Mandela Bay Business Chamber, where he also served as the Operations Manager for over five years. We are excited about his appointment!



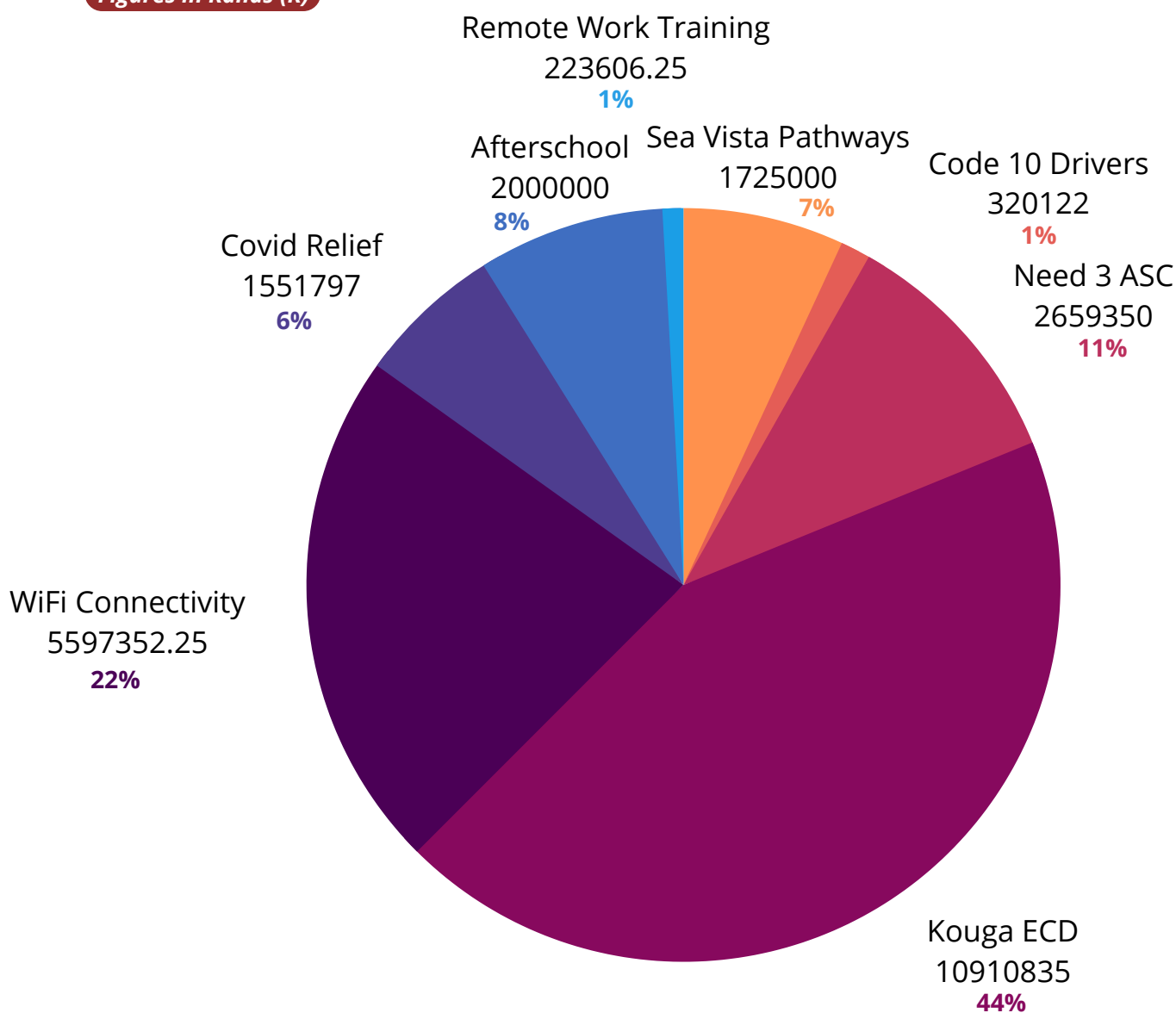
SECTION

B

Projects

Spend since inception

Figures in Rands (R)



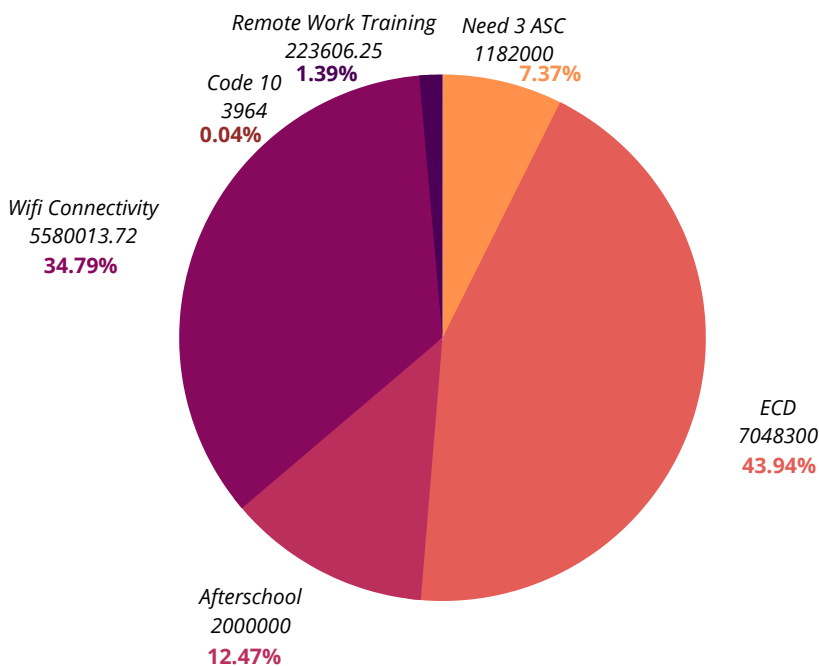
Projects

Spend in 2021/2022



Figures in Rands (R)

Spend Per Project (Figures in Rands)



Projects Spend on Strategic Pillars

R 5,8+

MILLION spent on Job Creation and Sustainable Livelihoods

R 10,2+

MILLION spent on improving Education and Development

Project Highlights

Early Childhood Development Phase 2: Implementation



Africa A+ Team in partnership with ECD sourced out materials from businesses and manufacturers in the Kouga area, worked on extending the layout of the 200m² storage space, and ordered and received additional shelving for the materials centre.

By 2030 South Africa needs an education system with high quality early childhood education with access rates exceeding 90%. South Africa's NDP 2030 emphasise the significance of proper nutrition and diet especially for children under the age of three as it is essential for sound, physical and mental development.

ECD Centre staff and principals undergo Professional development trainings, educational material workshops and refreshers workshops to broaden their understanding and improving their facilitation skills. Developmental work of 33 ECD centres still continues and two additional ECD centres joined the programme. Sixteen (16) ECD centres are already part of the Lunch Box Fund. ECD has created job opportunities for 9 ECD centre facilitators and 27 general work positions. 3 out of 6 ECD centre upgrades completed. Educational equipment dispersed to 31 ECD centres.

Programme Activities and Milestones

Activity	Expected Time Frame	% Completion	Status
Deliverables (Year 1: 01 February 2021 – 31 July 2021)			
First year of training for Cohort 1 completed	6months	50%	2 out 4 trainings completed. Due to COVID-19, two trainings rescheduled for August 2021.
Two ECD centres upgraded	6 months	50%	1 out of 2 upgrades completed. The second upgrade said to be completed in August 2021.
Education equipment provided to 15 ECD centres	6 months	100%	Completed – provided to 31 ECD centres
First year monitoring and evaluation report Handed in	6 months	0%	Due to COVID-19, postponed to September 2021.
Monthly progress reports written and handed to BIDC*	6 months	100%	Completed 6 out of 6
Registration, compliance and ECD centre support	6 months	100%	Completed – ongoing throughout the project Duration
Potential additional donors approached	6 months	100%	Completed
Monthly expenditure schedule submitted	6 months	100%	Completed 6 out of 6
First year comprehensive report submitted	6 months	100%	Completed
First year financial report submitted	6 months	100%	Completed
Five Facilitators continue with training	6months	100%	Completed
Year 2 (1 August 2021- 31 January 2022)			
Meet with stakeholders	6 months	100%	Completed
Detailed project planning for Year 2	6 months	100%	Completed
Select 15 ECD centres	6 months	100%	Completed
Development work with 15 additional ECD centres begins	6 months	100%	Completed for the 6-month reporting period and ongoing
Development work with Year 1's 15 ECD centres continues	6 months	100%	Completed for the 6-month reporting period and ongoing
Second year of training for cohort 1 continues	6 months	100%	Completed for the 6-month reporting period and ongoing
First year of training for cohort 2 starts	6 months	100%	Completed for the 6-month reporting Period and ongoing
Facilitators continue training and work in the field	6 months	100%	Completed for the 6-month reporting Period and ongoing
Four ECD centres upgraded	6 months		2 out of 4 completed. One in progress and One to start
Education equipment provided to an additional 15 ECD Centres	6 months	0%	Rescheduled to be distributed from March May 2022
Registration, compliance and ECD centre support	6 months	100%	Completed for the 6-month reporting Period and ongoing
Six monthly comprehensive report submitted	6 months	100%	Completed
Monthly expenditure schedule submitted	6 months	100%	Completed 6 out of 6
Six monthly financial report submitted	6 months	100%	Completed
Monthly progress reports written and handed to BIDC	6 months	100%	Completed 6 out of 6 (6 are due over the period)





Top: ECD centre staff attended refreshers workshop on Leadership and Management. Bottom Right: ECD centre staff attended five days of Professional Development Training for the Cohort 2. Bottom Middle and Left: Lelethu Ikhaya Daycare Centre before and after infrastructure upgrade.

Project Highlights

Code 10 drivers programme



Code 10 Driving school programme has been very beneficial to the four communities (kwanomzamo, St Francis Bay, Kruisfontein and Umzamowethu) of Kouga. It has created job opportunities for youth as it mainly focused on developing community members and High school learners.



Though the programme has encountered some challenges related to non-attendance by some participants, it is at a stage where all the three driving schools are wrapping up the activities with those beneficiaries remaining on the database.

Kleinhans driving school and Kido and sons driving school invoicing has been approved by Trustees. Kleinhans driving together with Kido and son's driving school payment packs were approved by the trustees and total payment of R3964.00 was paid to Kleinhans Driving School.

Pictures: Learners receiving their Licences, Taking Tests and during Driving Lessons



Project Highlights

NEED 3 TO Amended Senior Certificate (ASC) Programme

Need3toASC programme affords adult learners (21+years) to improve their matric results and obtain their Senior Certificate after completing 3 subjects per year. To date the programme has enrolled 91 learners.

The following activities were conducted during this reporting period:

- Three (3) subject registration with department of Education.
- 53 Tutorial days
- 159 total Tutorials
- Examination readiness
- Final exams.

Increasing the higher Education participation rate from 17 percent to 30 percent is one of the SA National Development Plan 2030. NEED 3 to Amended Senior Certificate (ASC) Programme has been halted and are currently in the process of revising the programme Change Model for improved pass rate and of meeting student's needs.



Picture: Beneficiary Joanne Kleinbool received her Matric Certificate

Receiving my final exam results brings so many emotions of joy and excitement. Don't exclude the tears, as it is hard to hold back. I'm extremely grateful to the management and staff of Rehoboth who gave me a second chance at achieving my dreams. Thanks for making this possible. The tutors, you are heaven-sent. Going above and beyond to ensure that we end this journey with success. Quitting my job to do this was the best decision I could have made. - Joanne



Maths Literacy	Mauricia	Wiese	71%	63,32%	67,00%
Business Studies	Brumilda	Lewies	45%	89%	67%
English	Merlin	Tromp	63%	70%	67%
Life Science	Zade	Hoffman	42%	80%	61%
Religious Studies	Leonore	Botha	52%	88%	70%
History	Cyndee	Witbool	78%	97%	88%
Afrikaans	Lizelle	Apools	57%	78%	68%
Geography	Rozel	Booyesen	29%	61%	45%
Pure Maths	Lwandsiwe	Mhalakasi	48%	62,00%	55%
Physical Science	Zade	Hoffman	88%	54,28%	70,00%
Agriculture	Caroline	Khumalo	46%	61%	54%
Economic	Joanne	Kleinbool	47%	52%	50%

Picture: List of Students who received the highest marks

Project Highlights

Afterschool Programme



Picture: Train the Trainer workshop held at Sea Vista Primary School

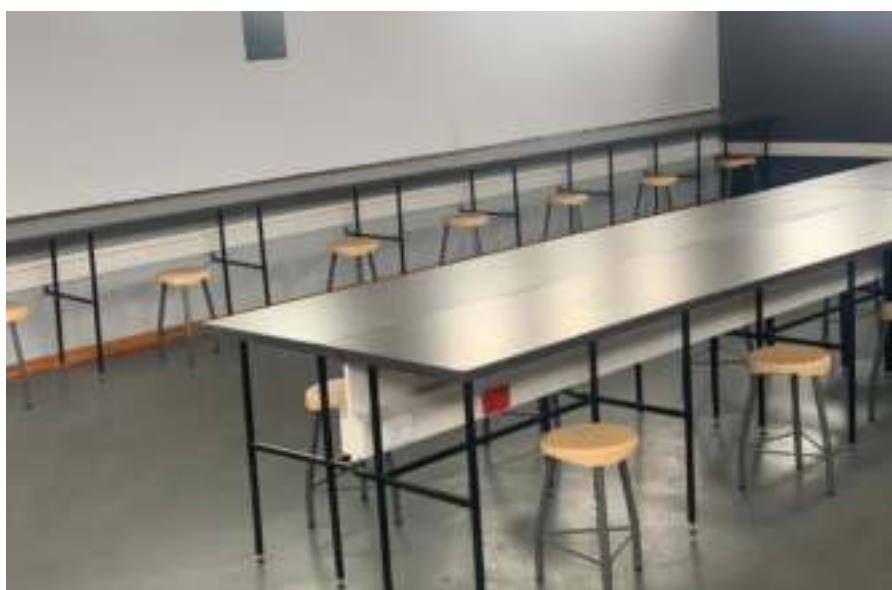
Findings of KWFCDT Community Development Plan (CDP) specific to the socio-economic, gender and education development revealed a need for impactful afterschool interventions. Consequently, Simple Tech ICT Solutions was appointed in March 2021 as the implementing agent for the KWFCDT Afterschool Programme at a budget of R10 529 885.00 over five years.

The Afterschool programme was deployed in six primary schools, namely Sea Vista, Sandwater, Kruisfontein, Mzingisi, St Patricks and Graslaagte within the four beneficiary communities. It seeks to boost academic performance, reduce inappropriate behaviors, promote physical health and provide a safe, structured environment for children while also promoting and exposing young learners to STEM subjects and related careers.

Key achievements

- Six local jobs were created for local artisans and a project manager during the infrastructure readiness phase which commenced in May 2021.
- Infrastructure readiness for all four schools has been completed, but two schools, namely St Patricks' and Mzingisi Primary still do not have classrooms to house the science and technology labs pending an investment of additional prefabricated classrooms for each of the two schools.

The Educator Training conducted by Lasec on the use of the Mathematics and Natural Sciences Kits was well received by teachers who expressed great interest in the workshop as it will enable them to transfer the knowledge to the learners. The training took place at Sea Vista Primary in November 2021. Mathetmatics and science teachers from Sea Vista, Sand Water Primary, Graslaagte and Kruisfontein Primary Schools were in attendance, however Mzingisi Primary teachers did not attend the training.



Pictures: Old dilapidated toilet refurbished into computer lab

Project Highlights

Connectivity Project



A feasibility study undertaken by the KWFCDT as part of the Covid19 relief effort revealed a need for the deployment of Wi-Fi within the four beneficiary communities. Following an open tender process, the trust appointed an Eastern Cape outfit, Banzo Type Technologies, to roll out the infrastructure.

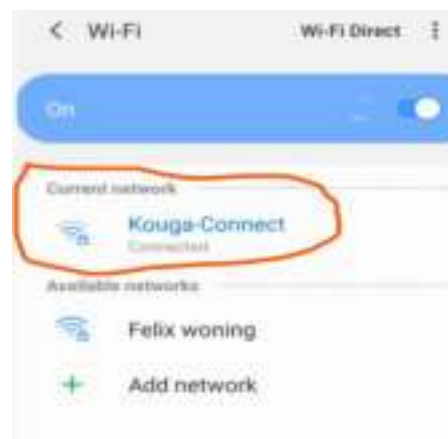
Two local jobs were created for local artisans (general worker and handyman). Despite some challenges infrastructure deployment and the distribution of the community Wi-Fi hotspots has been completed and all landlord agreements have been secured in KwaNomzamo, Kruisfontein and Oyster Bay.

Infrastructure deployment has not yet commenced for Sea Vista due to technical delays in processing the land use application, thus the project has not been handed over to the KWFCDT yet and the Banzotype project team is engaging the Kouga Local Municipality to secure the necessary approvals. The connectivity project is providing much needed support to public facilities and residents in the area.

As part of the business model for the WIFI project, a local company will operate the network, fulfilling both the requirements of providing free WIFI and generating revenue by offering value added services to organisations and individuals.

Key Achievements

- ICASA license secured
- Infrastructure roll-out reached 75% completion status
- Recruitment process for a local operating company nearing completion
- Business plan for the operating company completed
- Agreements signed with various local owners to serve as distribution points



Pictures, clockwise from the top: 1 - Kouga-Connect proof of connection. 2 - Integration and testing results for connectivity. 3 - Mast installed at Kruisfontein Primary School. 4 - One of the Wi-Fi hotspots landladies holding a router

Project Highlights

Wi-Fi Coop Recruitment Project



Subsequent to the KWFCDT's decision to invest in wireless network infrastructure within its four beneficiary communities to ensure cost effective and reliable connectivity for educational and socio-economic development purposes, BIDC embarked on an extensive recruitment process for an entity that would operate the network. However due to a low response and interest from the KWFCDT beneficiary communities, the initial plan to recruit 4 groups representative of the four beneficiary communities turned out to not be viable.

After extensive deliberation and advise from the technical expertise of the Banzotype Technologies team, both groups that submitted expressions of interest were advised to form a group based on the different skills that the respective groups presented which were deemed to be valuable for ensuring the successful operation of the network and business.

The coop was registered as Community Broadband Network (CBN) and as part of the skills transfer the CBN team worked (at risk) with Banzotype to secure Wi-Fi hotspots and landlord agreements and also assisted in deploying infrastructure for Wi-Fi hotspots.

The group has good rapport with the community as such they were able to negotiate strategic hotspot sites with community members within a short period of time, a process that proved challenging for Banzo Type.

Project Highlights

Remote Work Training Programme

In an effort to boost employment and livelihood opportunities in the area and enable youth to access such opportunities within the Information Communications Technology, the Trust approved a Remote Work Training Project with a goal to train a total of 50 youth in digital skills.

The project run by Riziki ICT Solutions involves training in basic web development and digital marketing in order to access affiliate marketing and online gigs. The gig economy is a growing industry of alternative livelihoods and provides alternative relief from the jobs crunch within the formal economy.

The project has managed to train 24 local youth who have completed the theory phase that is accredited by the Media, Information & Communication Technology SETA. The learners have been assessed and portfolios have been moderated and awaiting MICT Seta verification.

Training sessions were conducted over 4 months at Lungiso High School's Computer Labs. The school granted the project access on agreement that the project would assist with updating the school's lab software and a furniture investment for the lab. The theory training took longer than the planned 2 months to accommodate the learners without any ICT background.

The learners are now set to complete their practical learning and earning opportunities within the project. This involves learners identifying and completing gigs online and being paid via a paypal account. The project through the Trust's funds will purchase tablet devices for the learners to complete the jobs in the comfort of their homes.





SECTION

C

Financial

Report

It is a great pleasure to present the abridged Financial Statements for the year ending 28 February 2022.

The Kouga Wind Farm Community Development Trust ended this financial year with a surplus of R 7, 327, 959 which represents a decrease when compared to the year ended 28 February 2021. Following is the measure of the Organization's performance.

Profitability

- For the year ended 2021 a surplus of R13, 307, 867 was recorded on the organization's financial statements.
- For the year ended 2022 a surplus of R7, 327, 959 was recorded, this means that there has been a decrease in the organization's surplus from the year 2021 to the year 2022 amounting to R5, 979, 908
- The decrease in other income for the year 2022 was the cause of decrease in the surplus made for the year.
- Although there was a decrease in our expenses that was accompanied by a decrease in revenue and income.
- In terms of surplus, a loss has been experienced.

Liquidity

- For the year ended 28 February 2022, the current assets for the entity stood at R0,00 and the current liabilities at R0,00, resulting to a liquidity ratio of 0;1 meaning that the organization has no current assets nor liabilities.
- We can conclude by saying the organization is liquid.

Solvency Ratio

- For the year ended 28 February 2022
- The debt-to-asset ratio of 0;1 shows that the organization is more funded by its assets than liabilities as there are more assets than liabilities.
- Looking at the debt-to-equity ratio standing at 1,08;1, it shows that not only can our assets cover our debts, but our equity as well.
- We can safely conclude and say The Kouga Wind Farm Community Development Trust is solvent as it is in good standing to cover its debts both through assets and equity

Cash Flows

- The amount cash flows for the year ended 28 February 2022 decreased from the year ended 28 February 2021 by R4, 644, 601. Meaning there has been more cash going out than cash coming in the organization, resulting in the outflow maximizing and the inflow minimizing.

Acknowledgements

Support is never taken for granted, but always received with greatest gratitude and appreciation. We would never have made such great impact on the lives of our four beneficiary communities (Umzamowethu, Kruisfontein, KwaNomzamo and Sea Vista) without the support and partnerships we have with many of you. We are forever grateful to the Rainmakers and Action Groups who were instrumental in the development of the Community Development Plan (CDP) together with all stakeholders and government departments who took part in this exercise.

The support of the Kouga Local Municipality has been nothing but amazing. We are truly privileged to have you supporting the endeavours of the KWFCDT. Our efforts to uplift our beneficiary communities would never have been successful without the support and guidance from religious and traditional leaders who are the eyes and ears of these communities.

The KWFCDT would like to convey words of gratitude to all stakeholders and partners for their support and guidance, not forgetting the KWFCDT board of trustees for their commitment, diligence and dedication.

As we look forward with optimism, we hope to sustain the spirit of collaboration in an effort to develop and empower the four KWFCDT beneficiary communities and contribute towards the improving their socio-economic conditions.

Picture: KWFCDT Trustees, Administrators, Partners and Stakeholders during the launch of the Trust





The Kouga Wind Farm Community Development Trust Launch





More pictures from various Trust projects





Contact Us



041) 205 0949



info@bidc.org.za



www.kwftrust.co.za



323 Mjekula Street, KwaNomzamo,
Humansdorp, 6300